

SERVING PUBLIC AGENCIES SINCE 2002

## **ONLINE WINTER 2024**



- DATES: Tuesday, February 13 (Must register by this date) Tuesday, February 27 Tuesday, March 12 Tuesday, March 26 Tuesday, April 9 Tuesday, April 23
- TIME: 8:30am 11:30am PST
- LOCATION: Zoom (See back for connection requirements)
- **TUITION:** \$1,050 per Person (for above 6 training dates)

#### **INCLUDES:**

- Electronic Binder of Course materials and handouts

- Performance Management Guide
- Certificate of Completion

## **REGISTRATION:** CLICK HERE

#### FOR QUESTIONS:

Yolanda Taylor ytaylor@rgs.ca.gov 650.587.7300 x53 Develop Your Leadership Skills Remotely from Home or Work with RGS' Virtual Leadership Academy

## LEARNING OUTCOMES/SKILL BUILDING IN:

- Getting Work Done Through People
- Engaging Employees to Create a Positive & Productive Workforce
- Exploring the Many Roles of Supervisors/Managers
- Identifying Leadership Levels
- Building Power and Influence
- Communicating Effectively as a Leader
- Conducting Difficult Workplace Conversations
- Leading Proactively
- Creating a Culture of Accountability
- Managing Performance
- Coaching for Success

*"The Academy makes you sit back and analyze your situation personally and strive to make positive changes."* 

- Academy Graduate

"This Academy was by far the most helpful and interesting training I have attended."

WWW.RGS.CA.GOV

- Academy Graduate



# LEAD SENIOR 6-DAY ACADEMY SYLLABUS

Designed for New or Experienced Leads or Senior Workers in Local Government By Trainers with Extensive Experience in Local Agencies

**LEARNING OUTCOMES INCLUDE:** Getting Work Done Through People, Engaging Employees, Creating a Positive and Productive Workforce, Exploring Leadership Roles and Levels, Building Power and Influence, Communicating Effectively, Conducting Difficult Conversations, Leading Proactively, Creating a Culture of Accountability and Managing Performance.

Role of the Leader	The Language of Leadership	Performance Management
DAY 1:	DAY 3:	DAY 5:
<ul> <li>Use Mission/Values to Focus</li> </ul>	<ul> <li>Attributes of Great</li> </ul>	<ul> <li>Impact of the Supervisor</li> </ul>
Employee Performance	Communicators	<ul> <li>Understanding the Parameters</li> </ul>
Be Familiar with Key Leadership	• Aiming for Mutual Understanding	of Your Position
Roles	<ul> <li>Engaging in Strategic Listening</li> </ul>	<ul> <li>Defining Your Impact on</li> </ul>
<ul> <li>Using Inquiry as Strategy for</li> </ul>	<ul> <li>Communicating Interests</li> </ul>	End Results
Effective Coaching	Your Communication Style	<ul> <li>Learning the Impact of Labeling</li> </ul>
<ul> <li>Building Power and Influence</li> </ul>	Assessment	<ul> <li>Creating a Culture of</li> </ul>
	<ul> <li>Understanding and Flexing Your</li> </ul>	Accountability
DAY 2:	Communication Style	
<ul> <li>Giving Constructive Feedback</li> </ul>		DAY 6:
<ul> <li>Strategy for Coaching</li> </ul>	DAY 4:	Your Role in the Performance
<ul> <li>Learn How Successful Leaders</li> </ul>	<ul> <li>Skill Building in Workplace</li> </ul>	Management Process
Make Decisions	Conversations	• The Performance Management
<ul> <li>Set Personal Goals for Creating</li> </ul>	• The Cost of Tension and Conflict	Cycle
a Positive Work Culture	<ul> <li>Having Difficult Conversations</li> </ul>	• Establishing Performance Goals
<ul> <li>Eight Qualities of Effective</li> </ul>	o Preparation	<ul> <li>Coaching for Performance</li> </ul>
Leaders	o Surfacing the Issues	Steps of Progressive Discipline
	o Moving Toward Agreement	

## Academy Requirement:

These Academy sessions are highly interactive virtual classrooms. They require attendee participation and attention. Attendees will participate in small group breakout room discussions and will be asked to share audio and video at times during the course. Please treat employees attending as if they are away at training and allow them time to focus and participate without job demands or multi-tasking.

The Academy is conducted using Zoom. RGS recommends you download the Zoom application for best results.

Additional requirements include a strong internet connection (LAN cable preferred) and a computer/laptop or tablet. A headset is required if your device does not have a built-in microphone. We also require that you connect from an environment that allow you to speak out loud, listen without distraction, and share your webcam occasionally.